

State of the City

“Moving the City Forward”

*Muncie Indiana
Mayor Dan Ridenour*

“Looking Back moving Forward”

- Financial Stability
- A Focus on PARKS
- Communication
- Moving the city Forward
 - “Serving for the Future”



Financial Improvements

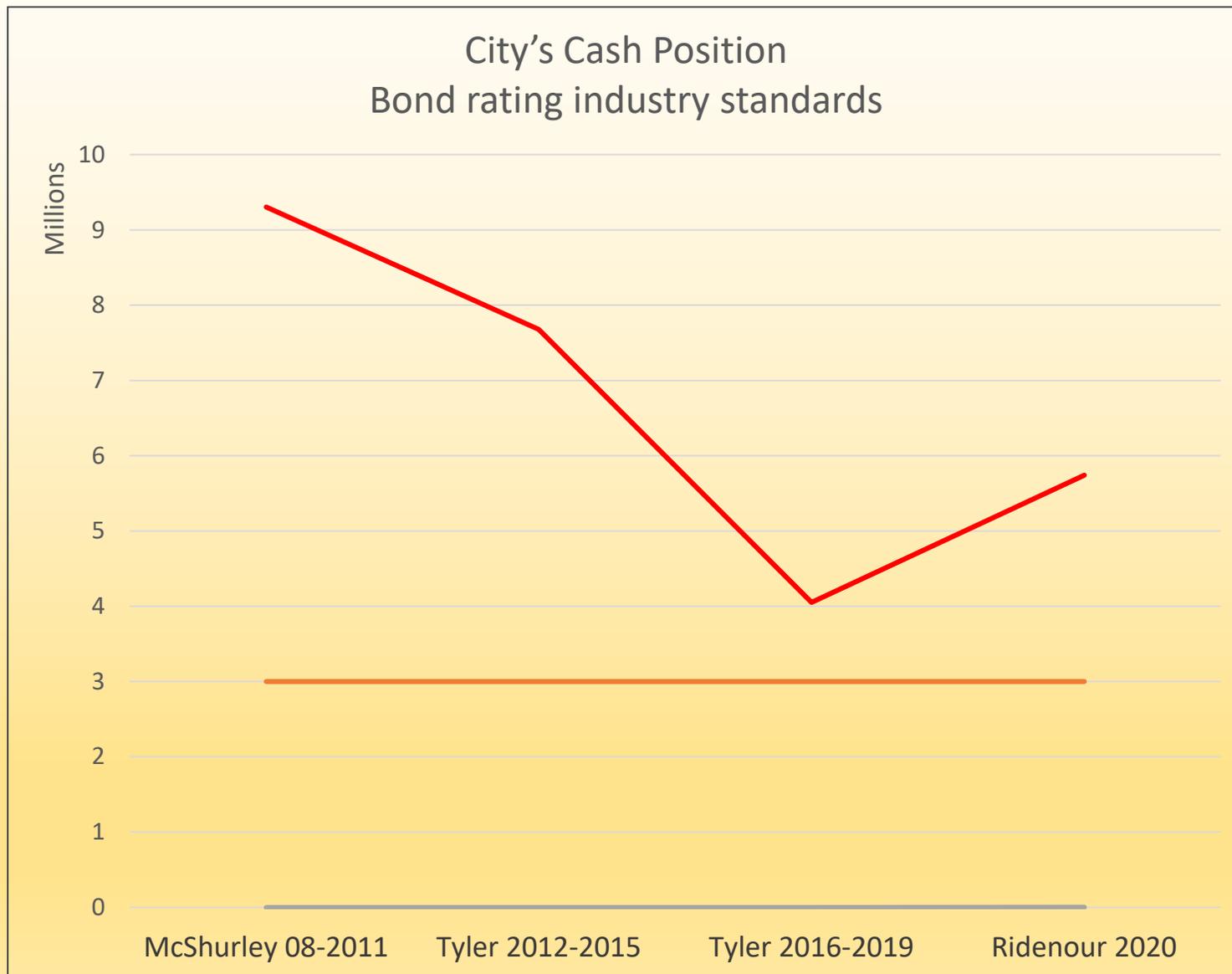
We inherited finances that showed 18 accounts with negative accounting balances totaling negative \$3.310 million.

Took offices with 18 accounts in the negative. As of Dec. 31, we have cut that in half.

+ positive \$28,387 (Continues to improve)

Cash Position \$5,740,110

up +41.74% in one year alone



Muncie Moving Forward-

A Balanced and Well-Planned Budget

The First Budget of the Ridenour Administration

General Fund

Total General Fund Budget
\$24,965,416

-\$680,622
less than 2019

-\$1,123,746
less than 2018

2021 Street Improvements

\$2.495 Million for Street
Repair and Paving

Saving for the Future: Rainy Day Fund (2022)

55.9% Increase

Increase from \$538,319
to \$839,178

Assist through 2022
(when taxes are hit by
COVID)

2021 Sidewalk Improvements

\$1,000,000 for Sidewalks

Increased Park Focus

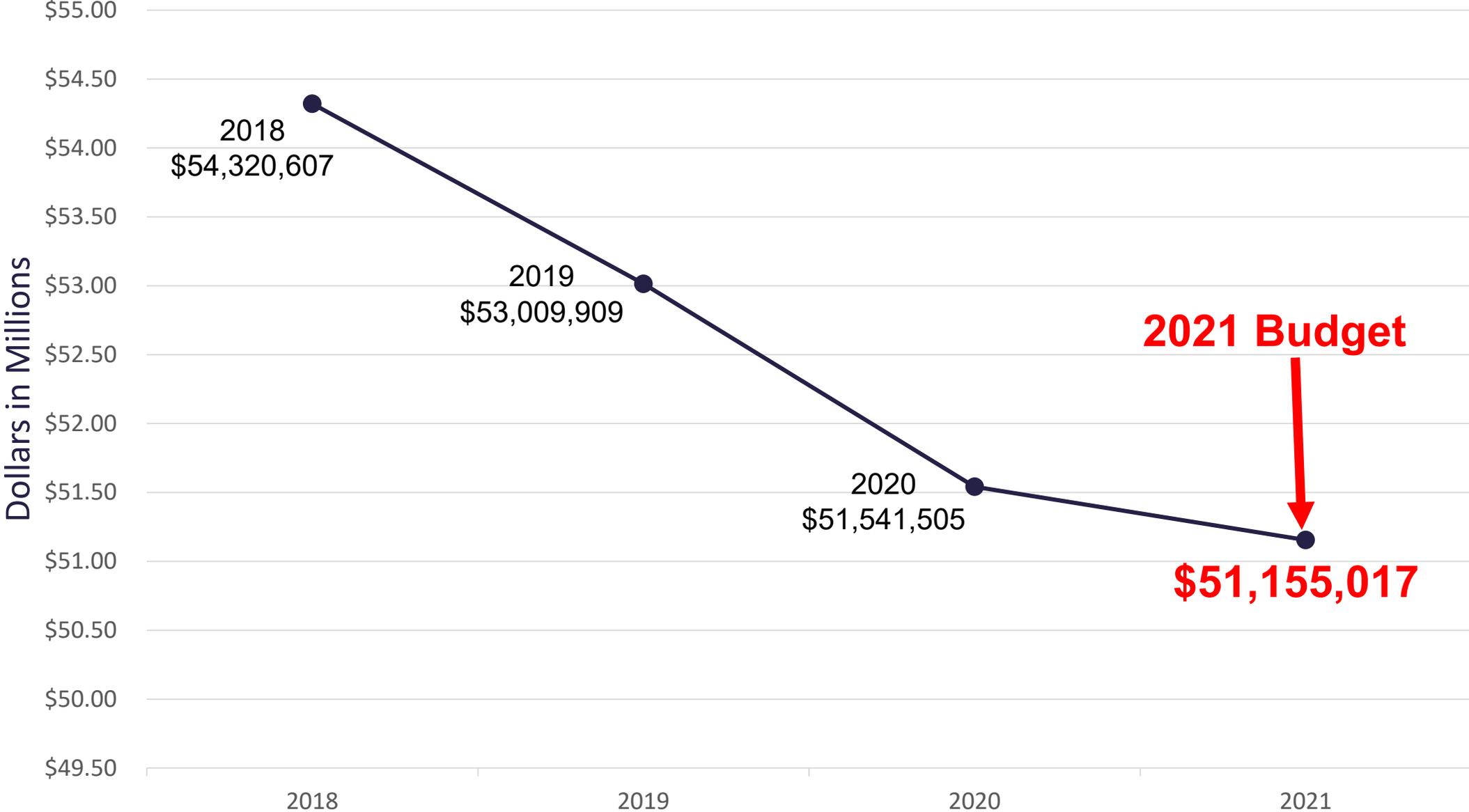
\$2.374 Million Budget

+16.4% Over
2019 Expenses

+270.9% in Playground
Equipment and
Maintenance

Total Government Expenses

(General Fund and All Sources)



Parks are a Priority

Scheduled Revitalization of Parks

Increased Parks budget 16%

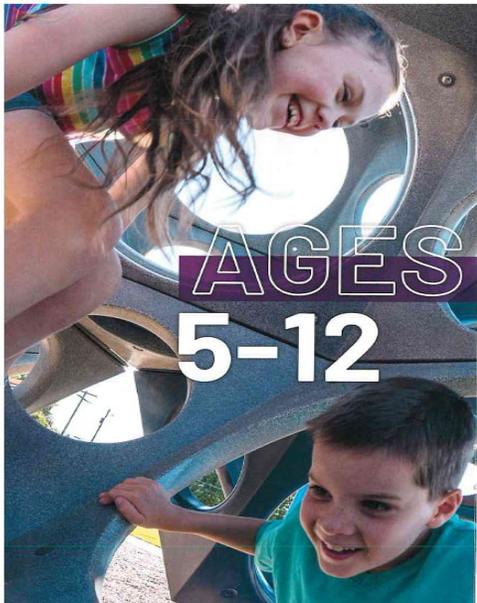
City has 1 Arborist now; 5 more being trained

2 playgrounds per year

Repair and upgrade facilities

Community engagement

Park Programming



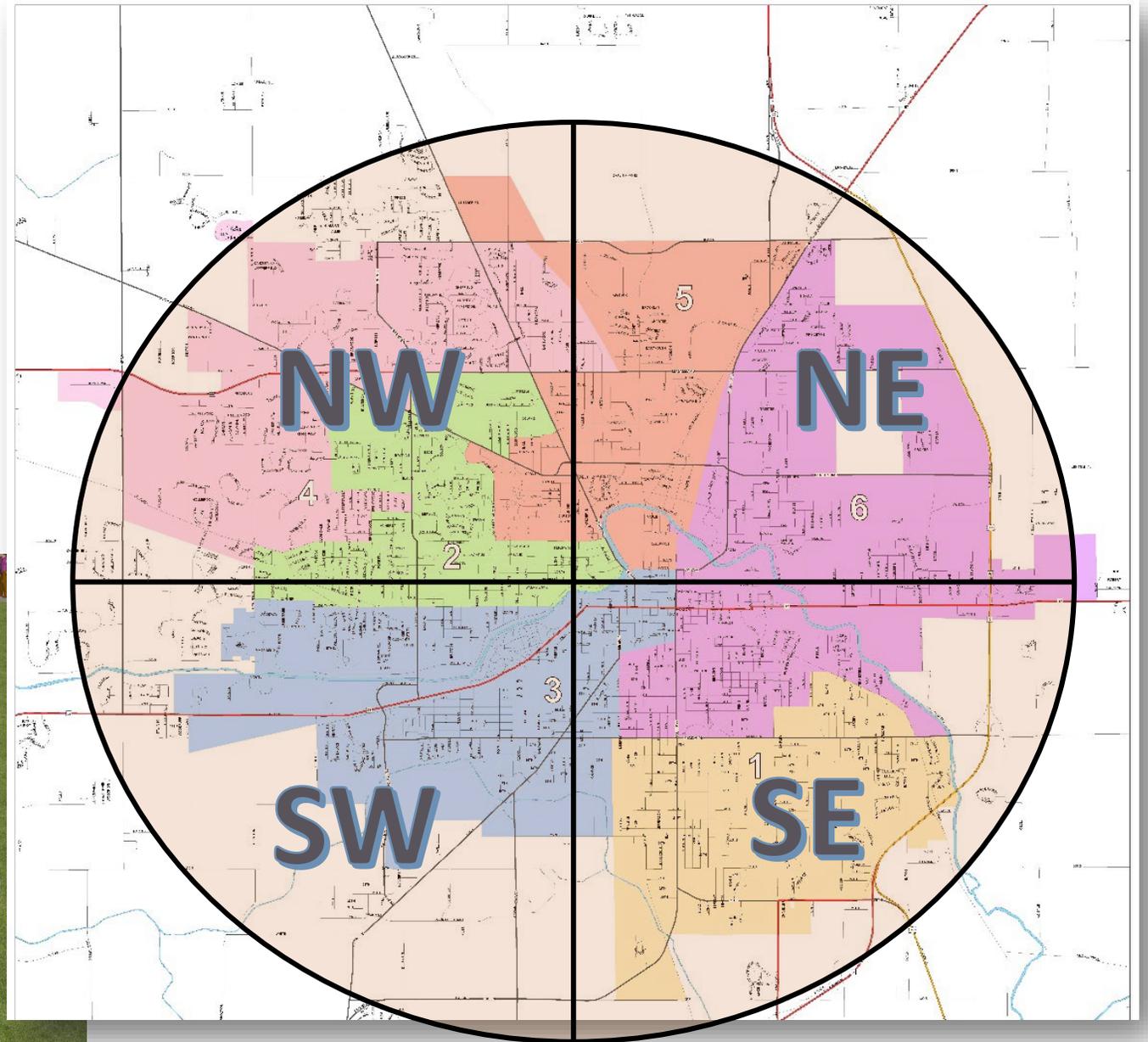
Getting employees the equipment they need to succeed



New trash truck
New forestry equipment

Planned Revitalization of Neighborhood Parks

- Cooley park
- Halteman
- Riverside
- SW Quad
 - announcement soon



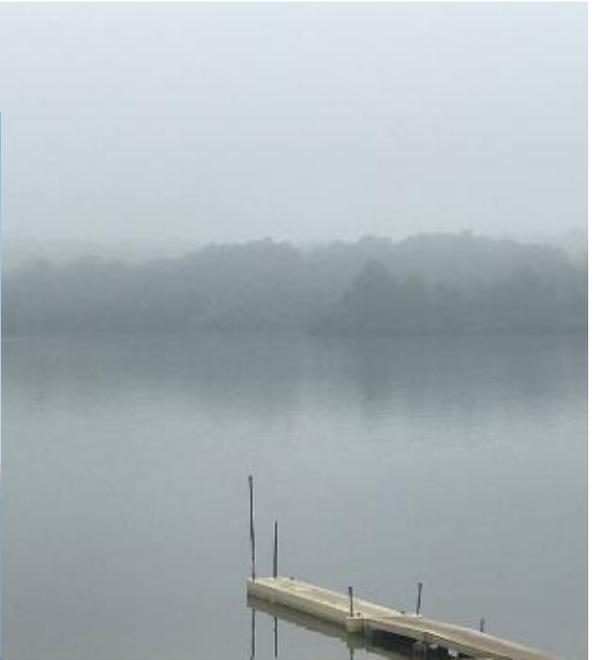
What Beauty we have in our own backyard !

Have you been here?



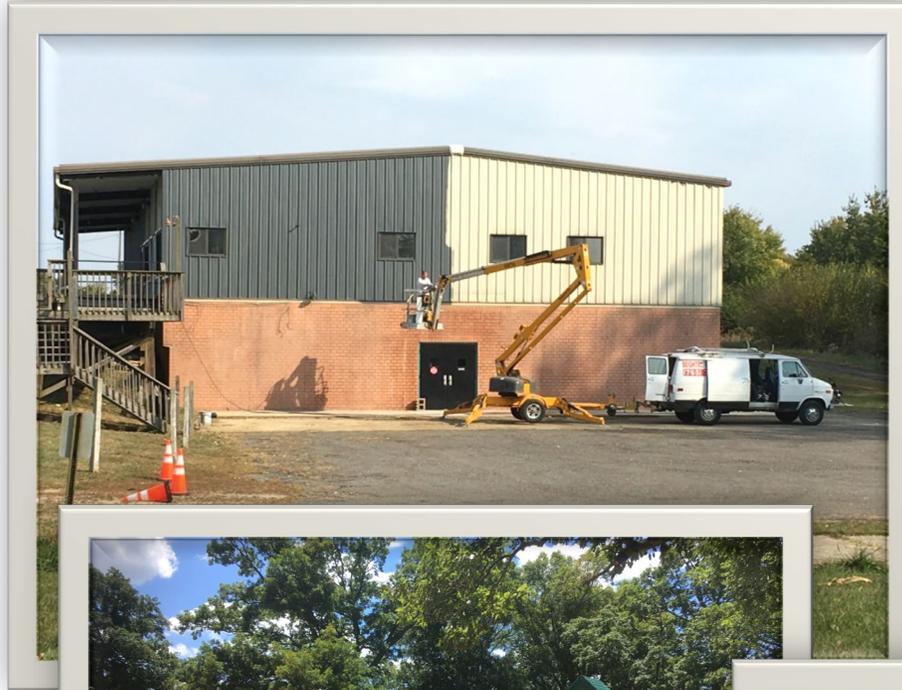
**Big Lake
Experience
Close to
Home**





PRAIRIE CREEK RESERVOIR

- Fixed 3 roofs, windsurf shelter, bathroom by office and a garage.
- Shower house rehab opens 2021
- Purchased new office, created a conference/education center
- Added extra security in 2020
- Purchased tractors in 2020
- Managed to increase profit even with restrictions of COVID
- Had volunteer groups to paint building, bathroom and mulch many of the playgrounds
- Improved roads



IRONMAN 70.3[®] MUNCIE



Oct. 2, 2021

One of only 8 cities in the world doing both events on the same day

Nearly 3,500 participants

\$12 - \$14,000,000 million economic impact

Major economic support of local clubs and Non-profit groups

And supports Prairie Creek



**AND
140.6 Full
IRONMAN**

Parks for ALL

Creating more access

15th and Hoyt

Working with Neighborhood Association

Nearly ¾ acres

ZERO cost ownership

Safety for kids and MITS riders

Improving corridors to the city

Tillotson Pond- city fishing park

5.5 acres pond

FREE Public fishing

Stocked by IN-DNR

+270.9% playground AND Maintenance

ADA accessibility push

Accessible restrooms, trails, shelters, and playgrounds , hand rail, and ramps

Budget increases 16.4%



Dream with Dan

Transparency

Community engagement

Free to public

2021

Access to all departments

4 events in 2019

11 events in 2020

2 events (so far) in 2021

17-total

“Dream with Dan events “



- Documents online
- New Adaptable City Website
- Department Heads to City Council
- Ethics Training
- Building relationships and working with others

COVID response

Daily updates

Bridges- housing for homeless

Through Community Development, the city worked on a grant to administer funds for 100% FREE housing for COVID testing for all East Central Indiana.

25,000 masks to

- City Staff, Businesses, Not for profits, Churches, Daycares, Seniors centers

Foggers ambulance runs- increase safety reduced man hours for all stations

UV light in nearly all stations- cost saving for the city

Assistance with rent and utilities +\$120K



MAXXcover
more surface in less time with less wasted chemical!

PROFESSIONAL CORDLESS ELECTROSTATIC SPRAYER

- Lightweight and Portable - 3.8lbs.
- Quiet — Suitable for use in any environment.
- Removable tank holds 33.8oz. of liquid.
- Charge on/off for wetter applications.
- Save Time, Save Money
- Increased Performance
- Great for Sanitizing, Disinfecting, Odor Control, Insect Control, Pesticides, Coatings and More!

Specifications:

Voltage: 18.9v	Capacity: 33.8oz.	Micro Size: Small/Medium/Large
Run Time: 4hrs.	Flow Rate: 2.8/3.6/11.2oz. per min.	Optimal Spray Distance: 2-4ft.
Weight: 3.8lbs.	Tanks Per Charge: 22/25/21	



UV-C Air & Surface Disinfection Lamp

Advanced High Level Disinfection for EMS - Protects Crews & Patients

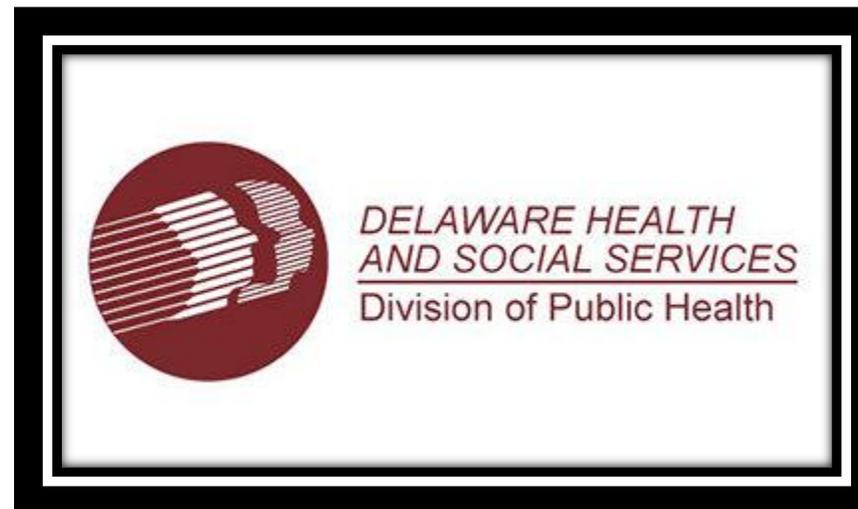
A NAEMT survey of 1,356 Medics published in EMS World reported that 50% have been exposed to an infectious disease and 21% have contracted an illness from a patient.

Eliminating Healthcare Acquired Infections (HAI's) is a CDC Priority.
A recent CDC funded study from Duke University shows topical cleaning alone is not enough. Adding UV-C disinfection has been proven to significantly reduce HAI's by 37%.

Human Guidance

Yvonne- Human Rights

- ❖ Partnerships with some local organizations including City of Anderson
- ❖ In depth personal eviction protection for 30+ families
- ❖ Excess over a thousand one on one personal guidance
- ❖ Delaware County Department of Human Services - Partnered with Case Managers to help assist 2 different families concerning their living conditions during the winter of 2020.
- ❖ Delaware County Health Department – Partnered with Inspectors to help assist 3 different families concerning their living conditions during the winter of 2020.
- ❖ Holiday Inn Express - Partnered with hotel (Managed by Yolanda Taylor) concerning family of 3 transitioning from rental apartment to Southern Pines Apartment during the November, 2020.
- ❖ Muncie Housing Authority – Worked with Cortisa Brown (MHA Housing Manager) to get paperwork completed and items moved into Southern Pines for family of 3.



Muncie Fire/EMS

Quint- cost: \$975,000 City negotiations got it at \$726,000 a \$249,000 savings

New garage doors/units- 5 of the stations with one completely new door!

7 in paramedic school, 11 new recruits

Two new Med Stats 500 – GRANT

Fire/Ems did 9671 runs in 2019- 14751 runs in 2020 an increase of over 500 runs

Baby box- 50th Safe Haven in the nation- #1 Fire Station

Led lights cross over at 4 station





They do more than
you think....

... They also save puppies

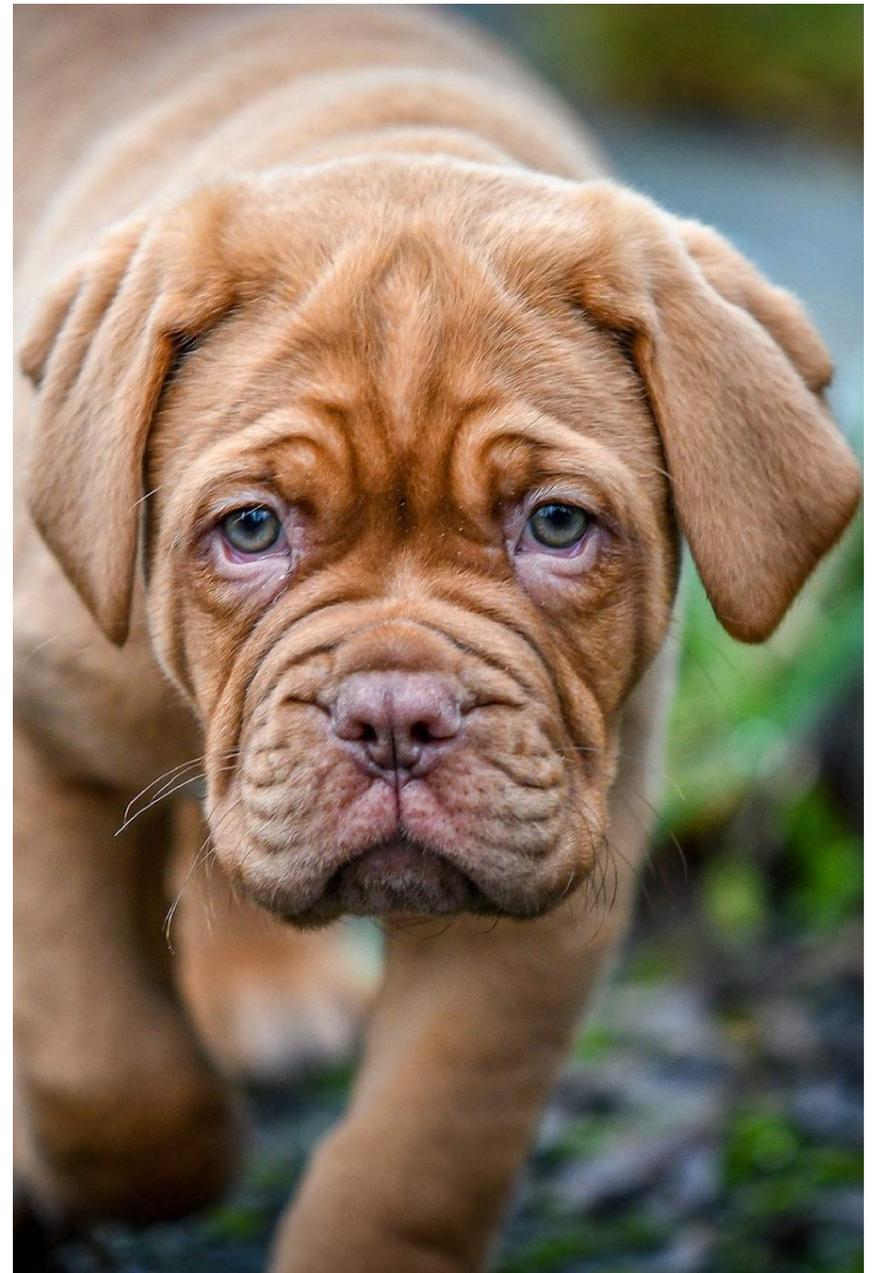


Thank you to Firefighter
Jeffrey Granger

And

LT. Daniel Burford

For ALL the animal rescues!



Muncie Police Department

Training and Officer Accountability- **New training program** in place with revised policies to ensure our officers use proper amount of force when necessary.

Implemented **new tracking software** to monitor officer activity (good and bad) throughout the course of their careers.

Focusing on restraint and control rather than escalation of force.

All officers, regardless of assignment, **now wearing body cams.**

The entire department has received training in the areas of **de-escalation and implicit bias**. Moving forward, this will be incorporated into mandatory annual training.

New Labor Contract with the City -While working with the mayor, the FOP secured a mutually favorable contract and benefit package, which is helping us retain and recruit officers.

Vehicle Purchases and Fiscal Responsibility- Newer hybrid vehicles have been purchased to replace an aging fleet of Crown.

27 new vehicle total acquired- **All have been paid for.** We are still paying for 28 vehicles purchased by other administrations.

We are making changes and getting ahead of police market trends to make **informed purchase decisions and keep costs down.**



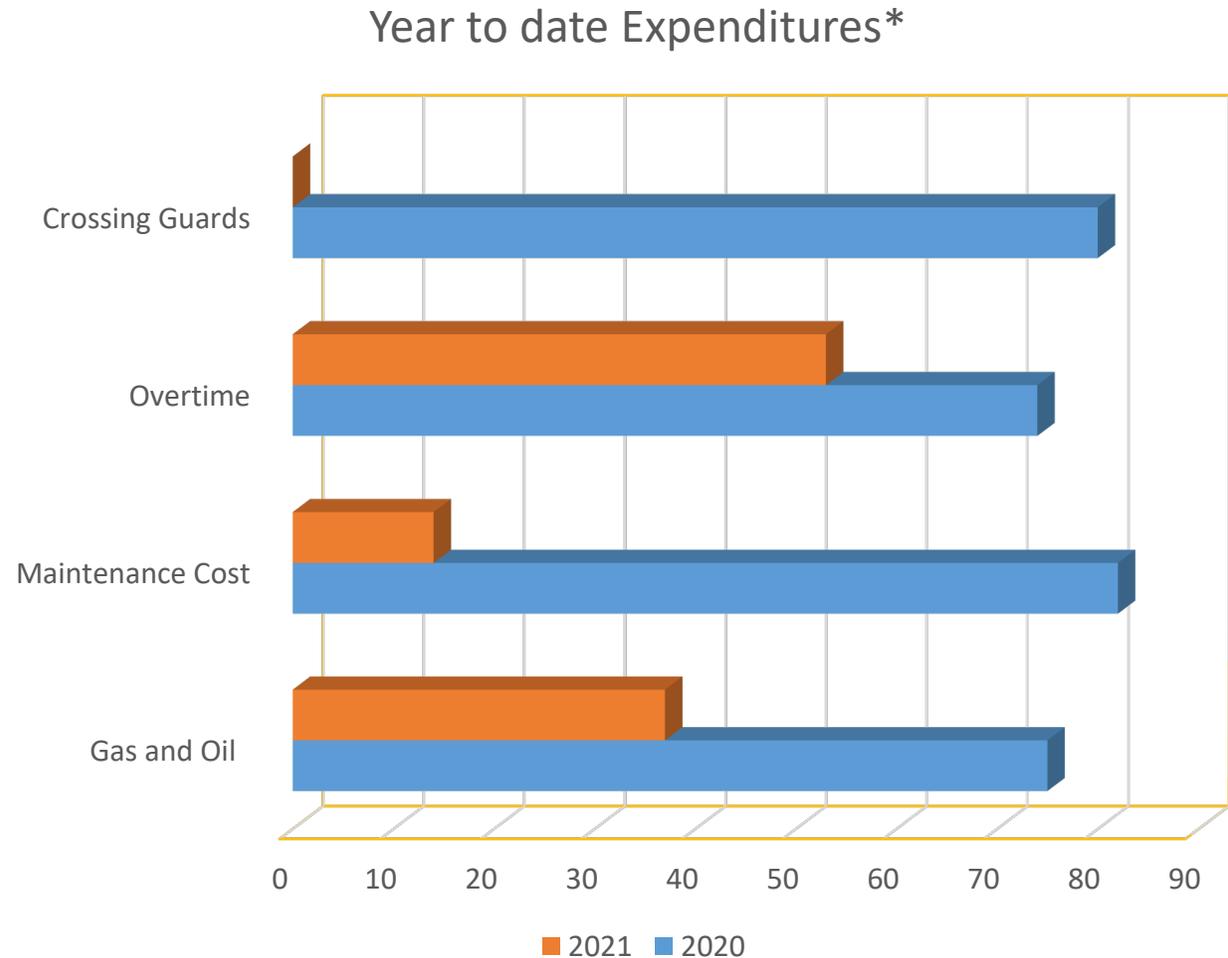
Muncie Police Department

Budget:

Reduced OT approximately 50k

Reduced maintenance cost approximately 70k

Reduced capital equipment approximately 50k



*Compared 2-28-20 to 2-28-21

Animal shelter

Improvements: 12,000sq ft. roof replaced, repaired 2 exhaust fans, new fire extinguishers, some lights repaired, cleaned kennel drains, remodeled 4 kitten nursery rooms

Street department repaired transmission on one vehicle and replaced 2 vehicles

Purchased new animal control equipment and dog enrichment items

Resurrected foster program

Created 2 full time tech positions

Budget increased- closer to other shelters operational budgets

Much higher save rate

Brought in 2311 animals in 2020

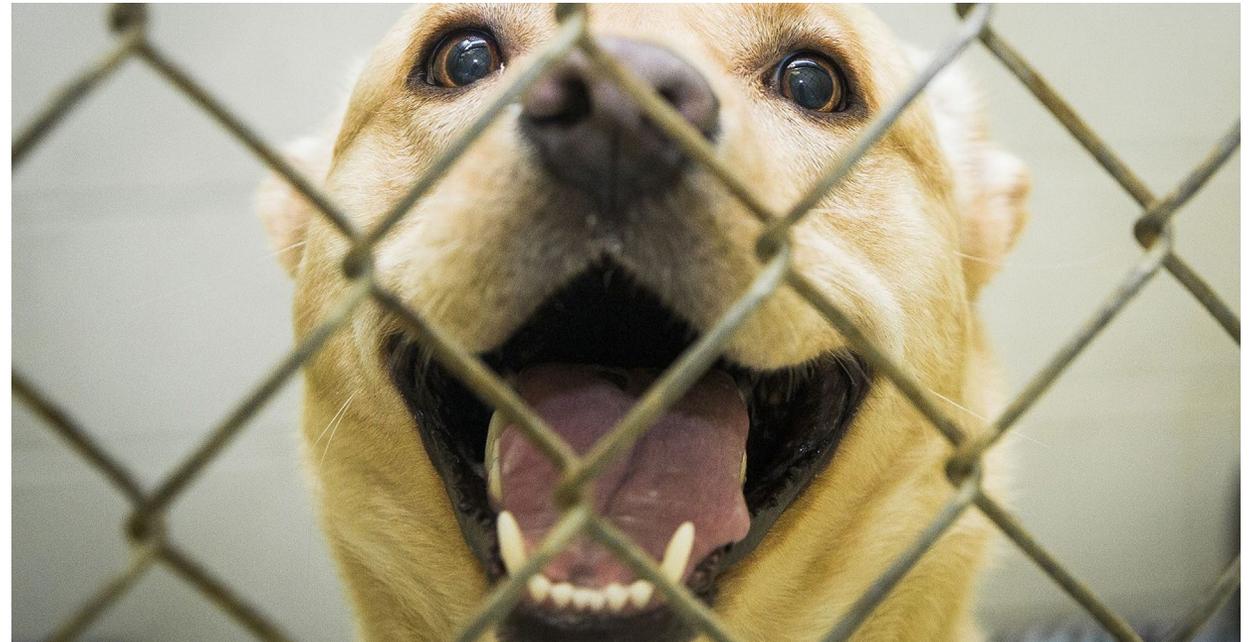
Adopted 711

Reclaimed 438

Rescued placed 1151 into partner shelters

3 Full time employees

Paid 75k 2019 bills in 2020



Senior Center

The Center serves Seniors and Veterans of Delaware County and surrounding areas

- Renovating underway!
- Adding new programs and activities
- Ball State University is taking the lead to add Forest Park Elementary School to the US National Register of Historic Buildings

The Center has the support of the City of Muncie and Delaware County



Deputy Mayor Richard Ivy & Mayor Dan Ridenour

[Mayor Ridenour wants the Center to be a focal point of Muncie]

YES! We are Paving Tillotson & McGalliard

Awarded \$2.1 million for Tillotson resurfacing from Kilgore to McGalliard

Awarded \$0.9 million and \$1.6 million for McGalliard resurfacing from Tillotson to Wheeling and from MLK to the Muncie Bypass

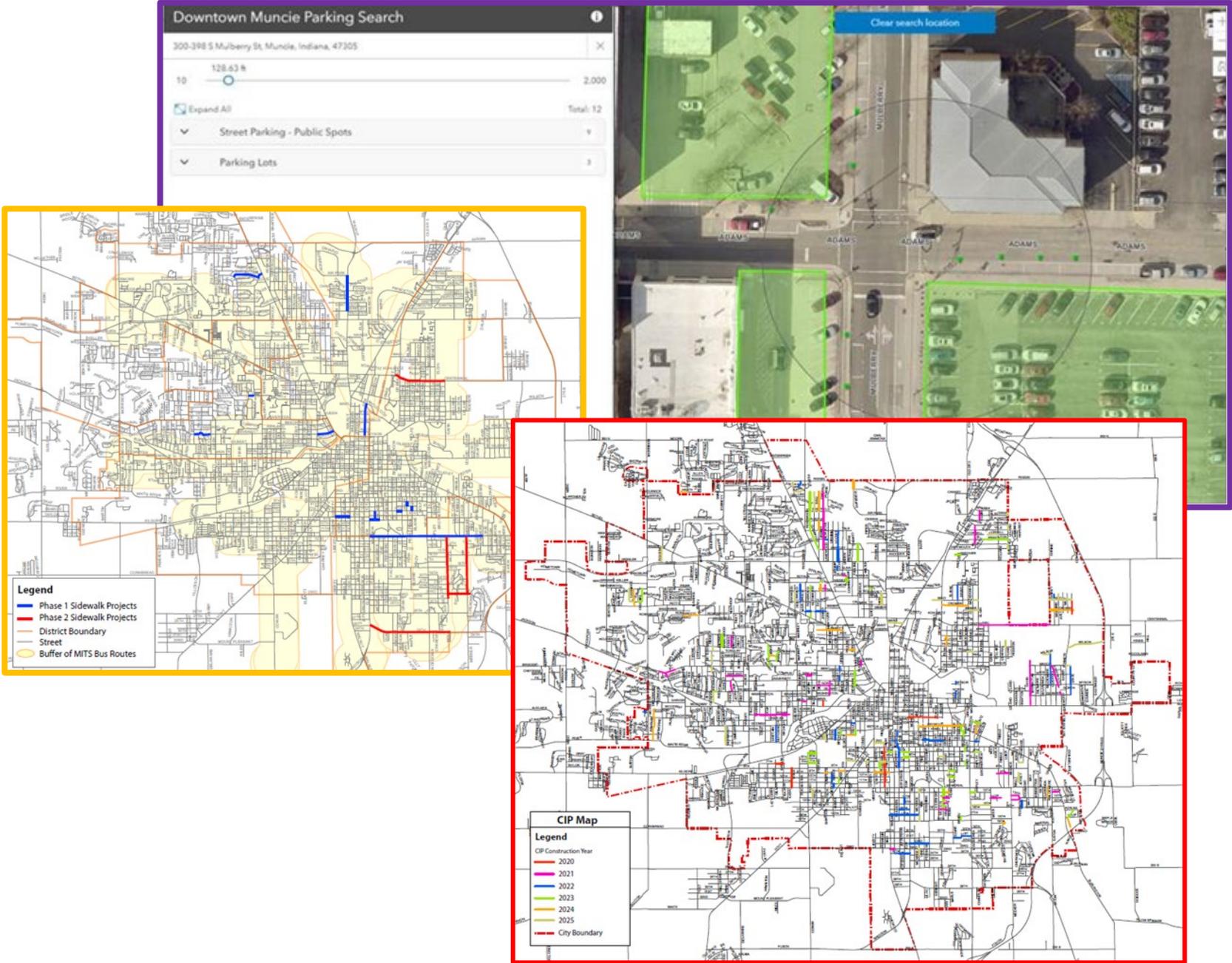
Currently slated for INDOT fiscal year 2026

2021 Community Crossing application for 2021 paving: <https://arcg.is/GaL8a>

\$1,000,000 for sidewalk projects and ADA improvements (see attached map/exhibit)

3 new snow plow trucks purchased

Partnered with Yorktown, Delaware County Surveyor's Office, Delaware County Highway Department, Noble County, MSD, INDOT, and Cardinal Greenway



Paving the way....Plan Report potholes from your phone!

Street Department portal: <https://muncie-street-problems-delcogis.hub.arcgis.com/>



Working together

New resolution in January 2020- importance of our government being honest and required ethics training for city department heads and supervisors

Expanded MSD Board to 5 members

Collaborated with Delaware County Highway, Yorktown, the State of Indiana, Liberty Regional Wastewater District, ECI Planning District, Metropolitan Planning Commission, ECI Regional Partnership and more.

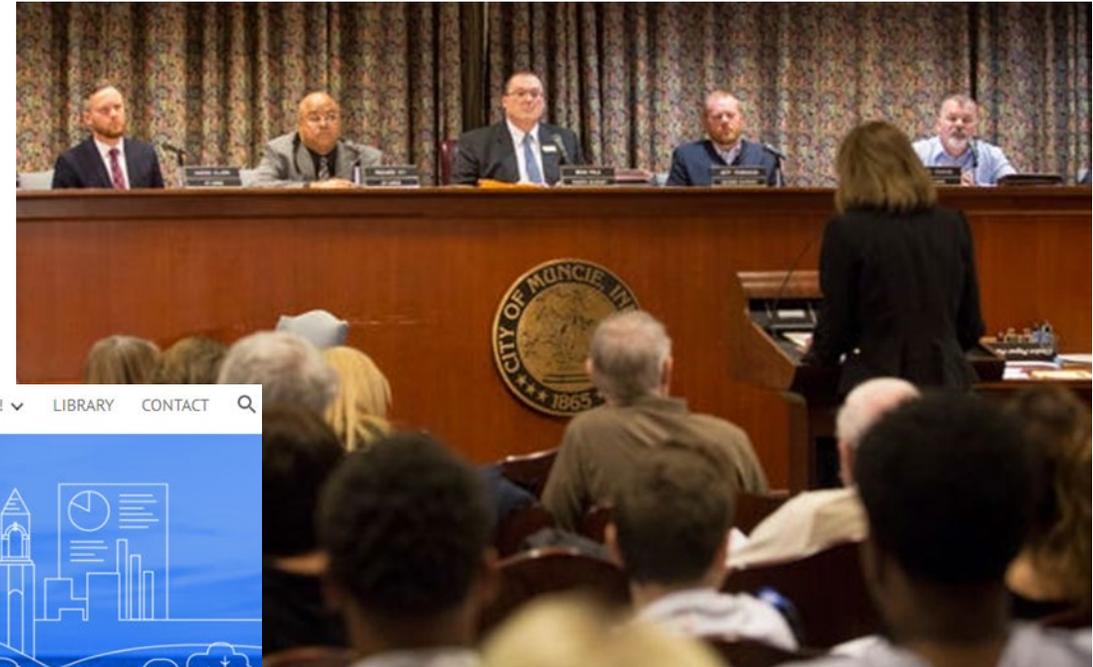
Operational procedures

 TogetherDM

[HOME](#) [BIG THINGS](#) [SPEAK UP!](#) [LIBRARY](#) [CONTACT](#)



Moving the City Forward



Economic Development

New businesses opened

Muncie Meats

John Tom's BBQ

Rosebud

Salsas Mexican Express

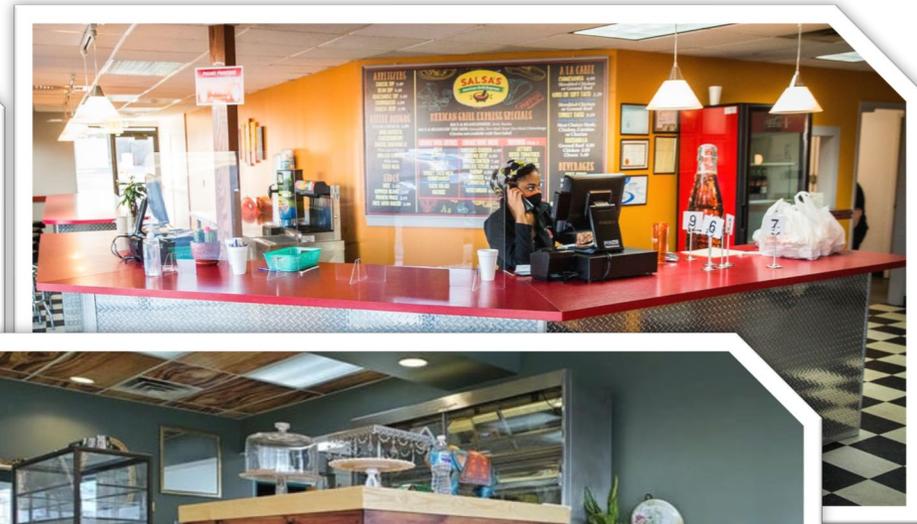
New Puerto building

...and many others

Helped 2 businesses expand with Tax Abatement - TomKen Plastics Technology, Bethel Pointe Healthcare

Demolished The Red Carpet Inn- attracts business to Southside and eliminates a long-time eye sore.

During pandemic, during the hardest time in our nation, we supported new and existing businesses



Revolving Loan Fund

Helped 19 businesses

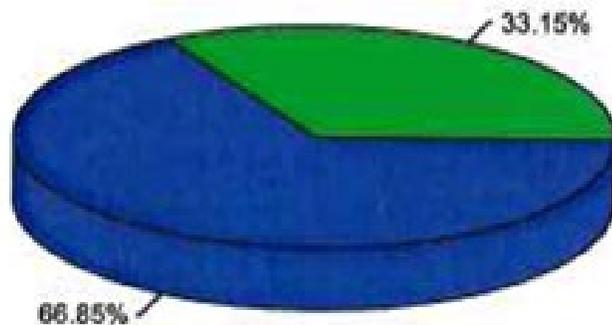
\$2,583,741.36 loaned out

As of 2/17- \$1,802,412 balance

Cash and cash equivalents
\$856,535.50



Asset Allocation



Investment Summary

Asset Class	Market Value	%
CASH & EQUIVALENTS	856,535.50	33.15
FIXED INCOME SECURITIES	1,727,205.86	66.85
Total Investments	2,583,741.36	100.00
Accrued Income	6.47	
Total Account	2,583,747.83	

Housing Concerns

Numbers from real estate

Building Commissioner handles thousands of calls

Comparisons of 2019-2020:

2019 issued 30 housing unit permits

2020 issued 95 housing unit permits

Storer is the first step in fixing Muncie's housing issue

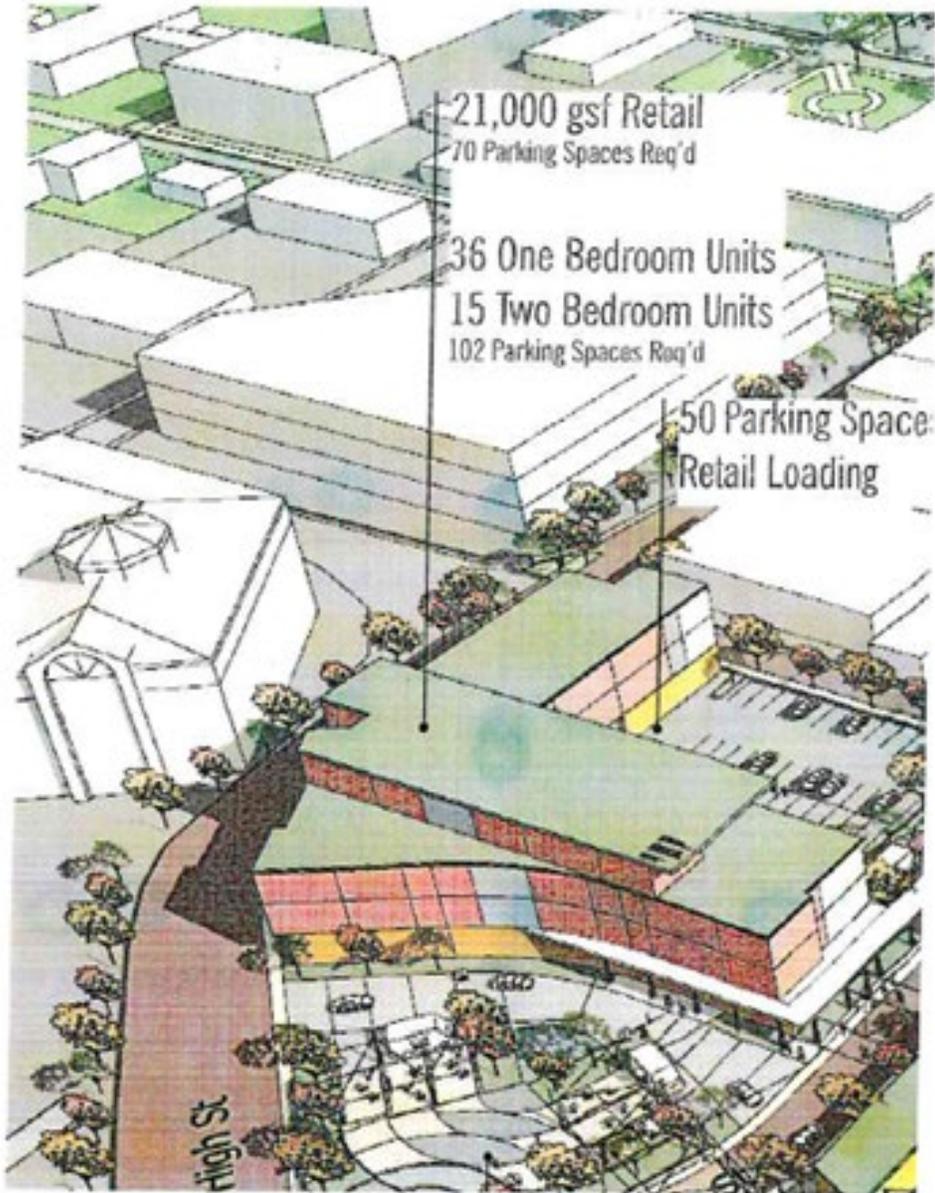
Single Family housing at the former Storer site which we hope to start in 2021. - Important to our local economy to use local builders on this smaller 32 lot development.

Announced recently that two new developers- are adding 108 more units. Including In-fill, townhomes, and apartments.

Moving the City Forward



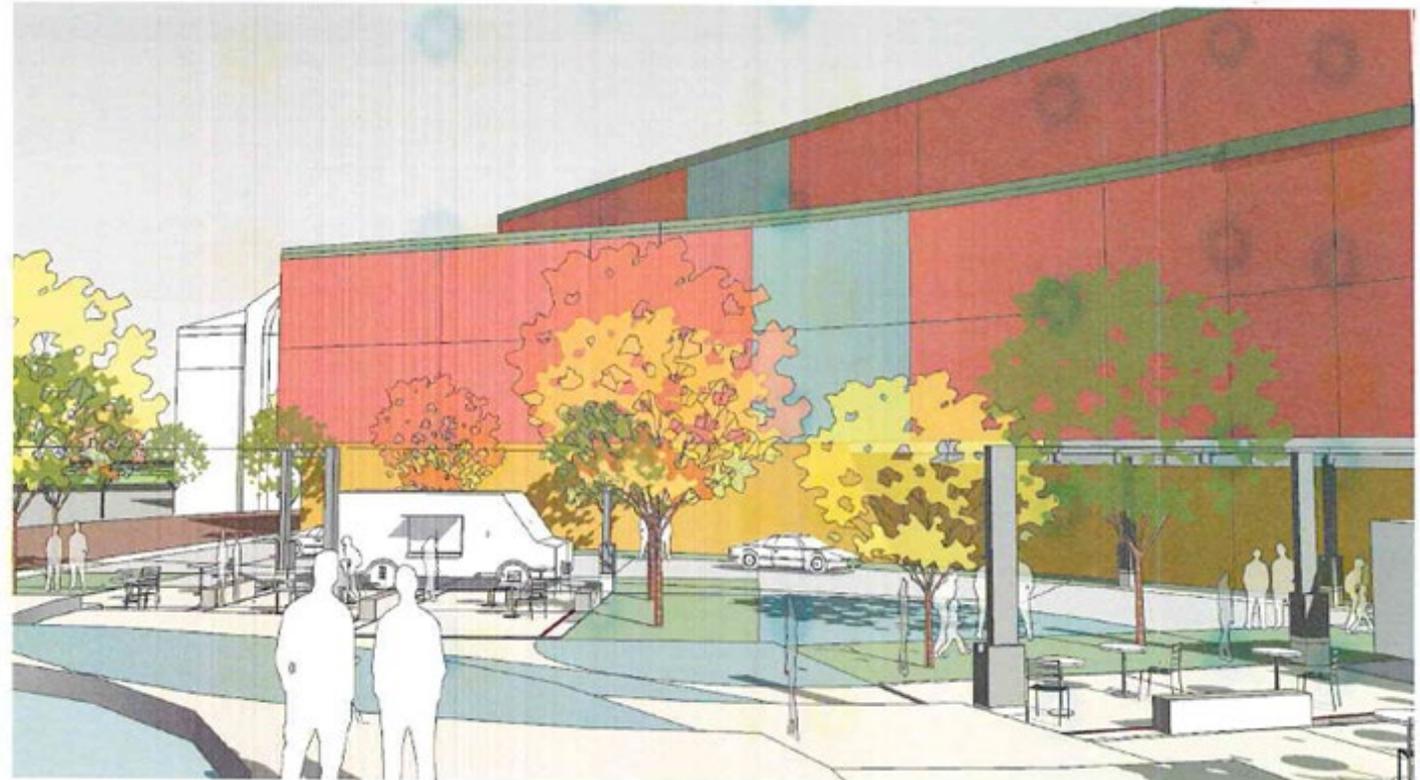
Canal River District Looking South



Moving the City Forward

Phase 2...and beyond

The Point Looking South





Performance
Services

Solar: RACER Trust

Moving the City Forward

MSD sites:

WPCF – 2,000,000 kWh/year producing approximately 30% of annual energy needs (saving \$7.97 million over 30 years)

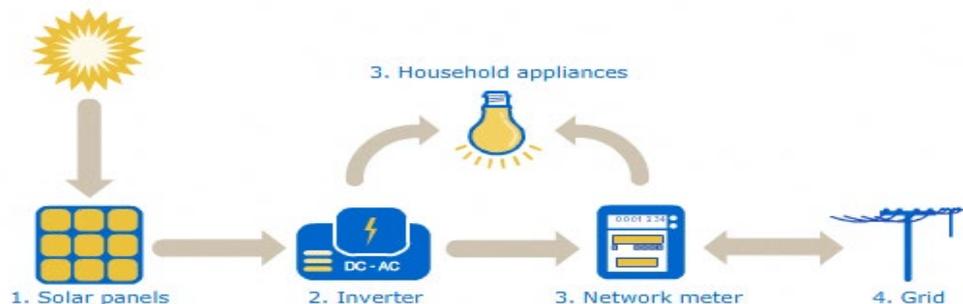
CNG Fueling Station – 183,000 kWh/year producing approximately 97% of annual energy needs (saving \$0.73 million over 30 years)

Jakes Creek Lift Station – 404,000 kWh/year producing approximately 100% of annual energy needs (saving \$1.50 million over 30 years)

Future Sanitation building – 230,000 kWh/year producing approximately 100% of annual energy needs (saving \$0.86 million over 30 years)

MuCulloch Park Lift Station – 316,000 kWh/year producing approximately 100% of annual energy needs (saving \$1.17 million over 30 years)

Money may not grow on trees but the savings are coming from the sunshine



Moving the City Forward



Beautification of corridors into the city

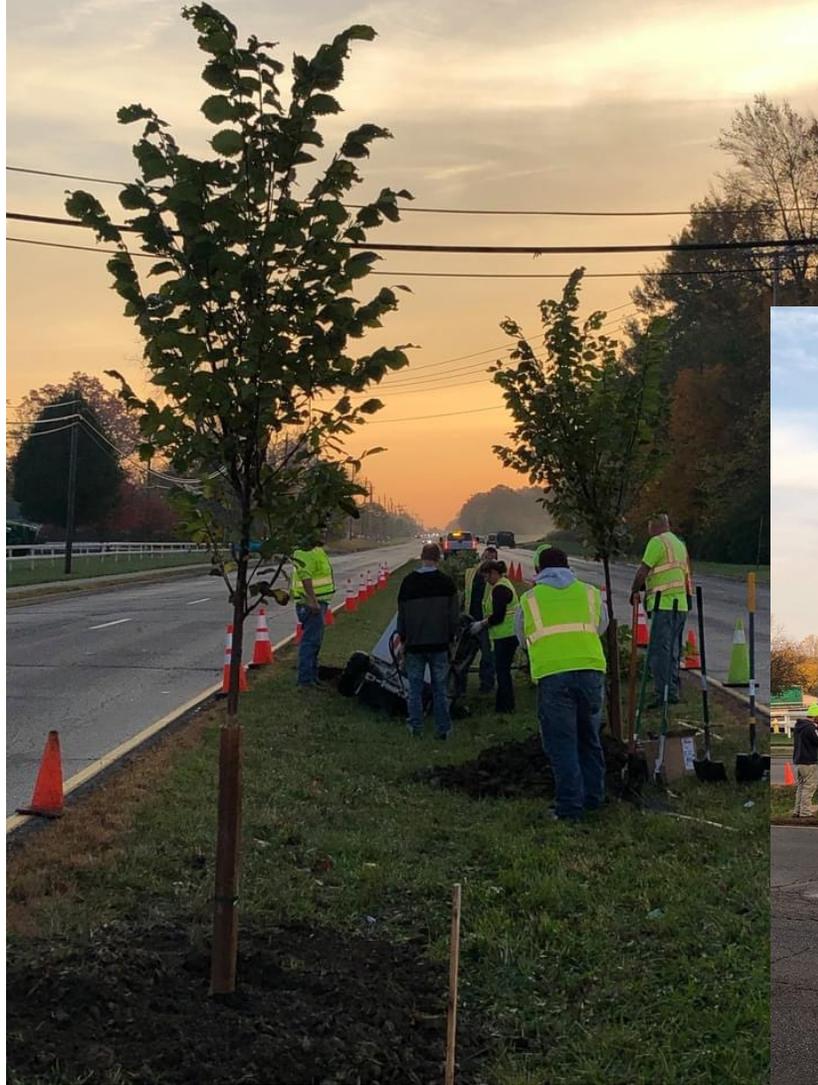
Canopy cover improvement

Educational plan

Not for profits partnerships

Improving neighborhoods

Desperately needed tree replacement in parks



Thank You

I thank God for the opportunity to serve

Sherry Ridenour and my Family

Shafer Leadership Academy

Ball State University

Muncie Action Plan

Office of Community Engagement

City Department Leaders

City and MSD employees

Building Better Neighborhoods

City Council Members

County Government Officials

The many Foundations that support our city

And most importantly the citizens of Muncie

